

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2021

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission file number: 001-33225



Great Lakes Dredge & Dock Corporation

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

9811 Katy Freeway, Suite 1200, Houston, TX  
(Address of principal executive offices)

20-5336063  
(I.R.S. Employer  
Identification No.)

77024  
(Zip Code)

(346) 359-1010

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock (Par Value \$0.0001)	GLDD	Nasdaq Stock Market, LLC

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer   
Non-accelerated filer  Smaller reporting company   
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of July 28, 2021, 65,657,699 shares of the Registrant's Common Stock, par value \$.0001 per share, were outstanding.

Great Lakes Dredge & Dock Corporation and Subsidiaries

Quarterly Report Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934  
For the Quarterly Period ended June 30, 2021

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**PART I — Financial Information**

**Item 1. Financial Statements.**

**GREAT LAKES DREDGE & DOCK CORPORATION AND SUBSIDIARIES**

**Condensed Consolidated Balance Sheets  
(Unaudited)  
(in thousands, except per share amounts)**

	June 30, 2021	December 31, 2020
<b>ASSETS</b>		
<b>CURRENT ASSETS:</b>		
Cash and cash equivalents	\$ 180,767	\$ 216,510
Accounts receivable—net	35,741	38,990
Contract revenues in excess of billings	34,556	32,106
Inventories	32,758	34,689
Prepaid expenses and other current assets	39,330	40,398
Total current assets	323,152	362,693
PROPERTY AND EQUIPMENT—Net	422,552	383,042
OPERATING LEASE ASSETS	52,777	65,188
GOODWILL	76,576	76,576
INVENTORIES—Noncurrent	61,578	58,413
OTHER	12,998	12,112
<b>TOTAL</b>	<b>\$ 949,633</b>	<b>\$ 958,024</b>
<b>LIABILITIES AND EQUITY</b>		
<b>CURRENT LIABILITIES:</b>		
Accounts payable	\$ 79,863	\$ 71,308
Accrued expenses	37,230	52,899
Operating lease liabilities	14,255	19,472
Billings in excess of contract revenues	28,833	32,608
Total current liabilities	160,181	176,287
LONG-TERM DEBT	320,696	323,735
OPERATING LEASE LIABILITIES—Noncurrent	38,877	45,879
DEFERRED INCOME TAXES	59,458	56,466
OTHER	10,324	8,989
Total liabilities	589,536	611,356
<b>COMMITMENTS AND CONTINGENCIES (Note 8)</b>		
<b>EQUITY:</b>		
Common stock—\$.0001 par value; 90,000 authorized, 65,654 and 65,023 shares issued and outstanding at June 30, 2021 and December 31, 2020, respectively.	6	6
Additional paid-in capital	304,977	304,757
Retained earnings	51,856	40,937
Accumulated other comprehensive income	3,258	968
Total equity	360,097	346,668
<b>TOTAL</b>	<b>\$ 949,633</b>	<b>\$ 958,024</b>

See notes to unaudited condensed consolidated financial statements.

Great Lakes Dredge & Dock Corporation and Subsidiaries

Condensed Consolidated Statements of Operations

(Unaudited)

(in thousands, except per share amounts)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Contract revenues	\$ 169,914	\$ 167,920	\$ 347,547	\$ 385,615
Costs of contract revenues	146,992	134,904	291,549	284,125
Gross profit	22,922	33,016	55,998	101,490
General and administrative expenses	14,224	14,804	30,546	30,375
Gain on sale of assets—net	(138)	(39)	(32)	(184)
Operating income	8,836	18,251	25,484	71,299
Interest expense—net	(6,657)	(6,725)	(13,243)	(13,355)
Other income (expense)	755	565	896	(556)
Income before income taxes	2,934	12,091	13,137	57,388
Income tax provision	(829)	(3,131)	(2,218)	(14,441)
Net income	\$ 2,105	\$ 8,960	\$ 10,919	\$ 42,947
Basic earnings per share	\$ 0.03	\$ 0.14	\$ 0.17	\$ 0.66
Basic weighted average shares	65,646	64,864	65,458	64,659
Diluted earnings per share	\$ 0.03	\$ 0.14	\$ 0.16	\$ 0.65
Diluted weighted average shares	66,137	65,758	66,187	65,802

See notes to unaudited condensed consolidated financial statements.

**Great Lakes Dredge & Dock Corporation and Subsidiaries**

**Condensed Consolidated Statements of Comprehensive Income  
(Unaudited)  
(in thousands)**

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Net income	\$ 2,105	\$ 8,960	\$ 10,919	\$ 42,947
Net change in cash flow derivative hedges—net of tax (1)	404	3,440	2,290	(3,686)
Comprehensive income	<u>\$ 2,509</u>	<u>\$ 12,400</u>	<u>\$ 13,209</u>	<u>\$ 39,261</u>

(1) Net of income tax (provision) benefit of \$(136) and \$1,162 for the three months ended June 30, 2021 and 2020 respectively. Net of income tax (provision) of \$(773) and \$(1,255) for the six months ended June 30, 2021 and 2020 respectively.

See notes to unaudited condensed consolidated financial statements.

Great Lakes Dredge & Dock Corporation and Subsidiaries

Condensed Consolidated Statements of Equity  
(Unaudited)  
(in thousands)

	Shares of Common Stock	Common Stock	Additional Paid-In Capital	Retained Earnings (Accumulated Deficit)	Accumulated Other Comprehensive Income (Loss)	Total
BALANCE—January 1, 2021	65,023	\$ 6	\$ 304,757	\$ 40,937	\$ 968	\$ 346,668
Share-based compensation	73	-	2,564	-	-	2,564
Vesting of restricted stock units and impact of shares withheld for taxes	410	-	(3,784)	-	-	(3,784)
Exercise of options and purchases from employee stock plans	148	-	1,440	-	-	1,440
Net income	-	-	-	10,919	-	10,919
Other comprehensive income—net of tax	-	-	-	-	2,290	2,290
BALANCE—June 30, 2021	<u>65,654</u>	<u>\$ 6</u>	<u>\$ 304,977</u>	<u>\$ 51,856</u>	<u>\$ 3,258</u>	<u>\$ 360,097</u>
BALANCE—January 1, 2020	64,283	\$ 6	\$ 302,189	\$ (23,091)	\$ 295	\$ 279,399
Share-based compensation	61	-	3,130	-	-	3,130
Vesting of restricted stock units and impact of shares withheld for taxes	412	-	(2,106)	-	-	(2,106)
Exercise of options and purchases from employee stock plans	191	-	1,318	-	-	1,318
Net income	-	-	-	42,947	-	42,947
Other comprehensive loss—net of tax	-	-	-	-	(3,686)	(3,686)
BALANCE—June 30, 2020	<u>64,947</u>	<u>\$ 6</u>	<u>\$ 304,531</u>	<u>\$ 19,856</u>	<u>\$ (3,391)</u>	<u>\$ 321,002</u>

	Shares of Common Stock	Common Stock	Additional Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Total
BALANCE—March 31, 2021	65,620	\$ 6	\$ 303,999	\$ 49,751	\$ 2,854	\$ 356,610
Share-based compensation	12	-	798	-	-	798
Vesting of restricted stock units and impact of shares withheld for taxes	-	-	-	-	-	-
Exercise of options and purchases from employee stock plans	22	-	180	-	-	180
Net income	-	-	-	2,105	-	2,105
Other comprehensive income—net of tax	-	-	-	-	404	404
BALANCE—June 30, 2021	<u>65,654</u>	<u>\$ 6</u>	<u>\$ 304,977</u>	<u>\$ 51,856</u>	<u>\$ 3,258</u>	<u>\$ 360,097</u>
BALANCE—March 31, 2020	64,795	\$ 6	\$ 302,558	\$ 10,896	\$ (6,831)	\$ 306,629
Share-based compensation	22	-	1,455	-	-	1,455
Vesting of restricted stock units and impact of shares withheld for taxes	24	-	(178)	-	-	(178)
Exercise of options and purchases from employee stock plans	106	-	696	-	-	696
Net income	-	-	-	8,960	-	8,960
Other comprehensive income—net of tax	-	-	-	-	3,440	3,440
BALANCE—June 30, 2020	<u>64,947</u>	<u>\$ 6</u>	<u>\$ 304,531</u>	<u>\$ 19,856</u>	<u>\$ (3,391)</u>	<u>\$ 321,002</u>

See notes to unaudited condensed consolidated financial statements.

Great Lakes Dredge & Dock Corporation and Subsidiaries

Condensed Consolidated Statements of Cash Flows  
(Unaudited)  
(in thousands)

	Six Months Ended June 30,	
	2021	2020
<b>OPERATING ACTIVITIES:</b>		
Net income	\$ 10,919	\$ 42,947
Adjustments to reconcile net income to net cash flows provided by operating activities:		
Depreciation and amortization	20,681	18,707
Deferred income taxes	2,218	14,441
Gain on sale of assets	(32)	(184)
Amortization of deferred financing fees	1,715	805
Share-based compensation expense	2,564	3,130
Changes in assets and liabilities:		
Accounts receivable	3,249	(14,109)
Contract revenues in excess of billings	(2,450)	2,123
Inventories	(1,233)	(4,733)
Prepaid expenses and other current assets	4,131	10,733
Accounts payable and accrued expenses	(2,668)	(8,229)
Billings in excess of contract revenues	(3,775)	(179)
Other noncurrent assets and liabilities	282	2,008
Cash provided by operating activities	<u>35,601</u>	<u>67,460</u>
<b>INVESTING ACTIVITIES:</b>		
Purchases of property and equipment	(64,828)	(21,076)
Proceeds from dispositions of property and equipment	223	936
Cash used in investing activities	<u>(64,605)</u>	<u>(20,140)</u>
<b>FINANCING ACTIVITIES:</b>		
Deferred financing fees	(4,395)	-
Taxes paid on settlement of vested share awards	(3,784)	(2,106)
Exercise of options and purchases from employee stock plans	1,440	1,318
Cash used in financing activities	<u>(6,739)</u>	<u>(788)</u>
Net (decrease) increase in cash, cash equivalents and restricted cash	(35,743)	46,532
Cash, cash equivalents and restricted cash at beginning of period	216,510	186,995
Cash, cash equivalents and restricted cash at end of period	<u>\$ 180,767</u>	<u>\$ 233,527</u>
<b>Supplemental Cash Flow Information</b>		
Cash paid for interest	<u>\$ 13,984</u>	<u>\$ 12,548</u>
Cash paid for income taxes	<u>\$ 332</u>	<u>\$ 175</u>
<b>Non-cash Investing and Financing Activities</b>		
Property and equipment purchased but not yet paid	<u>\$ 11,139</u>	<u>\$ 4,608</u>

See notes to unaudited condensed consolidated financial statements.

**GREAT LAKES DREDGE & DOCK CORPORATION AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)**

**(dollar amounts in thousands, except per share amounts or as otherwise noted)**

**1. Basis of presentation**

The unaudited condensed consolidated financial statements and notes herein should be read in conjunction with the audited consolidated financial statements of Great Lakes Dredge & Dock Corporation and Subsidiaries (the “Company” or “Great Lakes”) and the notes thereto, included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2020. The condensed consolidated financial statements included herein have been prepared by the Company without audit, pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”). Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”) have been condensed or omitted pursuant to the SEC’s rules and regulations, although management believes that the disclosures are adequate and make the information presented not misleading. In the opinion of management, all adjustments, which are of a normal and recurring nature (except as otherwise noted), that are necessary to present fairly the Company’s financial position as of June 30, 2021 and December 31, 2020, and its results of operations for the three and six months ended June 30, 2021 and 2020 and cash flows for the six months ended June 30, 2021 and 2020 have been included.

The components of costs of contract revenues include labor, equipment (including depreciation, maintenance, insurance and long-term rentals), subcontracts, fuel, supplies, short-term rentals and project overhead. Hourly labor is generally hired on a project-by-project basis. Costs of contract revenues vary significantly depending on the type and location of work performed and assets utilized.

The Company has one operating segment which is also the Company’s reportable segment and reporting unit of which the Company tests goodwill for impairment. The Company performed its most recent annual test of impairment as of July 1, 2020 with no indication of impairment as of the test date. The Company will perform its next scheduled annual test of goodwill in the third quarter of 2021.

On August 4, 2020, the Company announced that its board of directors approved a share repurchase program, authorizing, but not obligating, the repurchase of up to an aggregate amount of \$75.0 million of its common stock from time to time through July 31, 2021.

The condensed consolidated results of operations and comprehensive income for the interim periods presented herein are not necessarily indicative of the results to be expected for the full year.

**2. Earnings per share**

Basic earnings per share is computed by dividing net income attributable to common stockholders by the weighted-average number of common shares outstanding during the reporting period. Diluted earnings per share is computed similar to basic earnings per share except that it reflects the potential dilution that could occur if dilutive securities or other obligations to issue common stock were exercised or converted into common stock.

The computations for basic and diluted earnings per share are as follows:

(shares in thousands)	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Net income	\$ 2,105	\$ 8,960	\$ 10,919	\$ 42,947
Weighted-average common shares outstanding — basic	65,646	64,864	65,458	64,659
Effect of stock options and restricted stock units	491	894	729	1,143
Weighted-average common shares outstanding — diluted	66,137	65,758	66,187	65,802
Earnings per share — basic	\$ 0.03	\$ 0.14	\$ 0.17	\$ 0.66
Earnings per share — diluted	\$ 0.03	\$ 0.14	\$ 0.16	\$ 0.65



### 3. Accrued expenses

Accrued expenses at June 30, 2021 and December 31, 2020 were as follows:

	June 30, 2021	December 31, 2020
Insurance	\$ 17,365	\$ 14,754
Payroll and employee benefits	7,744	21,675
Income and other taxes	1,995	2,164
Interest	1,728	3,285
Contract reserves	750	2,491
Other	7,648	8,530
Total accrued expenses	<u>\$ 37,230</u>	<u>\$ 52,899</u>

### 4. Long-term debt

#### *Credit agreement*

As of June 30, 2021 and December 31, 2020, the Company had no borrowings outstanding under our \$200,000 amended and restated revolving credit and security agreement (as amended, the “Amended Credit Agreement”). There were \$35,909 and \$36,407 of letters of credit outstanding and \$163,764 and \$163,231 of availability under the Amended Credit Agreement as of June 30, 2021 and December 31, 2020, respectively. The availability under the Amended Credit Agreement is suppressed by \$327 as of June 30, 2021 and December 31, 2020, as a result of certain limitations set forth in the Amended Credit Agreement.

#### *Senior Notes and subsidiary guarantors*

In May 2021 the Company sold \$325 million of unsecured 5.25% Senior Notes (the “2029 Notes”) pursuant to a private offering. The 2029 Notes were priced to investors at par and will mature on June 1, 2029. The Company used the net proceeds from the offering, together with cash on hand, to redeem all \$325 million aggregate principal amount of its outstanding 8.000% Senior Notes due 2022 (the “8% Notes”). Approximately \$1.0 million of deferred financing fees related to the 8% Notes were extinguished and are presented within net interest expense in the Statement of Operations.

The Company’s obligations under these 2029 Notes are guaranteed by each of the Company’s existing and future 100% owned domestic subsidiaries that are co-borrowers or guarantors under its Amended Credit Agreement. Such guarantees are full, unconditional and joint and several. The parent company issuer has no independent assets or operations and all non-guarantor subsidiaries have been determined to be minor.

### 5. Fair value measurements

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. A fair value hierarchy has been established by GAAP that requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The accounting guidance describes three levels of inputs that may be used to measure fair value:

Level 1—Quoted prices in active markets for identical assets or liabilities.

Level 2—Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3—Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The Company utilizes the market approach to measure fair value for its financial assets and liabilities. The market approach uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities. At times, the Company holds certain derivative contracts that it uses to manage commodity price risk. The Company does not hold or issue derivatives for speculative or trading purposes. The fair values of these financial instruments are summarized as follows:

Description	At June 30, 2021	Fair Value Measurements at Reporting Date Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Fuel hedge contracts	\$ 4,802	\$ -	\$ 4,802	\$ -

Description	At December 31, 2020	Fair Value Measurements at Reporting Date Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Fuel hedge contracts	\$ 1,739	\$ -	\$ 1,739	\$ -

### Fuel hedge contracts

The Company is exposed to certain market risks, primarily commodity price risk as it relates to diesel fuel purchase requirements, which occur in the normal course of business. The Company enters into heating oil commodity swap contracts to hedge the risk that fluctuations in diesel fuel prices could have an adverse impact on cash flows associated with its domestic dredging contracts. The Company's typical goal is to hedge approximately 80% of the fuel requirements for work in domestic backlog.

As of June 30, 2021, the Company was party to various swap arrangements to hedge the price of its diesel fuel purchase requirements for work in its backlog to be performed through June 2022. As of June 30, 2021, there were 8.7 million gallons remaining on these contracts which represent approximately 80% of the Company's forecasted domestic fuel purchases through June 2022. Under these swap agreements, the Company will pay fixed prices ranging from \$1.22 to \$1.90 per gallon.

At June 30, 2021 and December 31, 2020 the fair value asset of the fuel hedge contracts were estimated to be \$4,802 and \$1,739, respectively, and are recorded in prepaid expenses and other current assets. For fuel hedge contracts considered to be highly effective, the losses reclassified to earnings from changes in fair value of derivatives, net of cash settlements and taxes, for the six months ended June 30, 2021 were \$3,404. The remaining gains and losses included in accumulated other comprehensive loss at June 30, 2021 will be reclassified into earnings over the next twelve months, corresponding to the period during which the hedged fuel is expected to be utilized. Changes in the fair value of fuel hedge contracts not considered highly effective are recorded as cost of contract revenues in the Statement of Operations. The fair values of fuel hedges are corroborated using inputs that are readily observable in public markets; therefore, the Company determines fair value of these fuel hedges using Level 2 inputs.

The Company is exposed to counterparty credit risk associated with non-performance of its various derivative instruments. The Company's risk would be limited to any unrealized gains on current positions. To help mitigate this risk, the Company transacts only with counterparties that are rated as investment grade or higher. In addition, all counterparties are monitored on a continuous basis.

The fair value of the fuel hedge contracts outstanding as of June 30, 2021 and December 31, 2020 is as follows:

Balance Sheet Location	Fair Value at	
	June 30, 2021	December 31, 2020
Asset derivatives:		
Derivatives designated as hedging instruments		
Fuel hedge contracts	\$ 4,802	\$ 1,739

### Accumulated other comprehensive income (loss)

Changes in the components of the accumulated balances of other comprehensive income (loss) are as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Derivatives:				
Reclassification of derivative (gains) losses to earnings—net of tax	(1,878)	2,490	(3,404)	3,828
Change in fair value of derivatives—net of tax	2,282	950	5,694	(7,514)
Net change in cash flow derivative hedges—net of tax	<u>\$ 404</u>	<u>\$ 3,440</u>	<u>\$ 2,290</u>	<u>\$ (3,686)</u>

Adjustments reclassified from accumulated balances of other comprehensive income (loss) to earnings are as follows:

Statement of Operations Location	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Derivatives:				
Fuel hedge contracts				
Costs of contract revenues	\$ (2,513)	\$ 3,340	(4,554)	5,132
Income tax (provision) benefit	(635)	850	(1,150)	1,304
	<u>\$ (1,878)</u>	<u>\$ 2,490</u>	<u>\$ (3,404)</u>	<u>\$ 3,828</u>

### Other financial instruments

The carrying value of financial instruments included in current assets and current liabilities approximates fair value due to the short-term maturities of these instruments. Based on timing of the cash flows and comparison to current market interest rates, the carrying value of our revolving credit agreement approximates fair value. In May 2021 the Company issued \$325,000 of 5.25% Senior Notes, which were outstanding at June 30, 2021 (see Note 4, Long-term debt). The 2029 Notes are senior unsecured obligations of the Company and its subsidiaries that guarantee the 2029 Notes. The fair value of the senior notes was \$334,783 at June 30, 2021, which is a Level 1 fair value measurement as the senior notes' value was obtained using quoted prices in active markets. It is impracticable to determine the fair value of outstanding letters of credit or performance, bid and payment bonds due to uncertainties as to the amount and timing of future obligations, if any.

### 6. Share-based compensation

On May 5, 2021, the Company's stockholders approved the Great Lakes Dredge & Dock Corporation 2021 Long-Term Incentive Plan (the "Incentive Plan"), which previously had been approved by the Company's board of directors subject to stockholder approval. The Incentive Plan replaces the 2017 Long-Term Incentive Plan (the "Prior Plan") and is largely based on the Prior Plan, but with updates to the available shares and other administrative changes. The Incentive Plan permits the granting of stock options, stock appreciation rights, restricted stock and restricted stock units to the Company's employees and directors for up to 1.5 million shares of common stock, plus the number of shares that remained available for future grant under the Prior Plan as of the effectiveness of the Incentive Plan.

The Prior Plan permitted the granting of stock options, stock appreciation rights, restricted stock and restricted stock units to the Company's employees and directors for up to 3.3 million shares of common stock, plus an additional 1.7 million shares underlying equity awards issued under the 2007 Long-Term Incentive Plan.

During the six months ended June 30, 2021, the Company granted 307 thousand restricted stock units to certain employees. In addition, all non-employee directors on the Company's board of directors are paid a portion of their board-related compensation in stock grants or restricted stock units. Compensation cost charged to expense related to share-based compensation arrangements was \$798 and \$1,455 for the three months ended June 30, 2021 and 2020, respectively. Compensation cost charged to expense related to share-based compensation arrangements was \$2,564 and \$3,130 for the six months ended June 30, 2021 and 2020, respectively.

## 7. Revenue

At June 30, 2021, the Company had \$454,402 of remaining performance obligations, which the Company refers to as total backlog. Approximately 93% of the Company's backlog will be completed in 2021 with the remaining balance expected to be completed in 2022.

### Revenue by category

The following series of tables presents our revenue disaggregated by several categories.

Domestically, our work generally is performed in coastal waterways and deep-water ports. The U.S. dredging market consists of four primary types of work: capital, coastal protection, maintenance and rivers & lakes. Foreign projects typically involve capital work.

The Company's contract revenues by type of work, for the periods indicated, were as follows:

Revenues	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2021	2020	2021	2020
Dredging:				
Capital—U.S.	\$ 79,399	\$ 63,440	\$ 157,005	\$ 146,989
Capital—foreign	1,613	3,981	6,322	10,843
Coastal protection	46,631	56,038	93,262	135,888
Maintenance	37,278	41,968	82,579	84,353
Rivers & lakes	4,993	2,493	8,379	7,542
Total revenues	<u>\$ 169,914</u>	<u>\$ 167,920</u>	<u>\$ 347,547</u>	<u>\$ 385,615</u>

The Company's contract revenues by type of customer, for the periods indicated, were as follows:

Revenues	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2021	2020	2021	2020
Dredging:				
Federal government	\$ 127,331	\$ 133,496	\$ 258,063	\$ 299,263
State and local government	37,069	29,693	71,844	72,025
Private	3,901	750	11,318	3,484
Foreign	1,613	3,981	6,322	10,843
Total revenues	<u>\$ 169,914</u>	<u>\$ 167,920</u>	<u>\$ 347,547</u>	<u>\$ 385,615</u>

Accounts receivable at June 30, 2021 and December 31, 2020 are as follows:

	June 30, 2021	December 31, 2020
Completed contracts	\$ 12,526	\$ 12,347
Contracts in progress	15,393	21,239
Retainage	8,386	5,968
	36,305	39,554
Allowance for doubtful accounts	(564)	(564)
Total accounts receivable—net	<u>\$ 35,741</u>	<u>\$ 38,990</u>

The components of contracts in progress at June 30, 2021 and December 31, 2020 are as follows:

	June 30, 2021	December 31, 2020
<b>Costs and earnings in excess of billings:</b>		
Costs and earnings for contracts in progress	\$ 317,984	\$ 199,964
Amounts billed	(291,493)	(168,569)
Costs and earnings in excess of billings for contracts in progress	26,491	31,395
Costs and earnings in excess of billings for completed contracts	10,177	2,823
Total contract revenues in excess of billings	\$ 36,668	\$ 34,218
<b>Current portion of contract revenues in excess of billings</b>		
Current portion of contract revenues in excess of billings	\$ 34,556	\$ 32,106
Long-term contract revenues in excess of billings	2,112	2,112
Total contract revenues in excess of billings	\$ 36,668	\$ 34,218
<b>Billings in excess of costs and earnings:</b>		
Amounts billed	\$ (382,785)	\$ (550,468)
Costs and earnings for contracts in progress	353,952	517,860
Total billings in excess of contract revenues	\$ (28,833)	\$ (32,608)

At June 30, 2021 and December 31, 2020, costs to fulfill a contract with a customer recognized as an asset were \$6,887 and \$10,501, respectively, and are recorded in other current assets and other noncurrent assets. These costs relate to pre-contract and pre-construction activities. During the three and six months ended June 30, 2021 and 2020, the Company amortized \$5,909 and \$3,612, and 11,756 and 8,804 respectively, of pre-construction costs.

## 8. Commitments and contingencies

### *Commercial commitments*

Performance and bid bonds are customarily required for dredging and marine construction projects. The Company has bonding agreements with Argonaut Insurance Company, Berkley Insurance Company, Chubb Surety and Liberty Mutual Insurance Company, under which the Company can obtain performance, bid and payment bonds. The Company also has outstanding bonds with Travelers Casualty, Surety Company of America and Zurich American Insurance Company. Bid bonds are generally obtained for a percentage of bid value and amounts outstanding typically range from \$1,000 to \$10,000. At June 30, 2021, the Company had outstanding performance bonds with a notional amount of approximately \$1,143,833. The revenue value remaining in backlog totaled approximately \$454,402.

Certain foreign projects performed by the Company have warranty periods, typically spanning no more than one to three years beyond project completion, whereby the Company retains responsibility to maintain the project site to certain specifications during the warranty period. Generally, any potential liability of the Company is mitigated by insurance, shared responsibilities with consortium partners, and/or recourse to owner-provided specifications.

### *Legal proceedings and other contingencies*

As is customary with negotiated contracts and modifications or claims to competitively bid contracts with the federal government, the government has the right to audit the books and records of the Company to ensure compliance with such contracts, modifications, or claims, and the applicable federal laws. The government has the ability to seek a price adjustment based on the results of such audit. Any such audits have not had, and are not expected to have, a material impact on the financial position, operations, or cash flows of the Company.

Various legal actions, claims, assessments and other contingencies arising in the ordinary course of business are pending against the Company and certain of its subsidiaries. The Company will defend itself vigorously on all matters. These matters are subject to many uncertainties, and it is possible that some of these matters could ultimately be decided, resolved, or settled adversely to the Company. Although the Company is subject to various claims and legal actions that arise in the ordinary course of business, except as described below, the Company is not currently a party to any material legal proceedings or environmental claims. The Company records an accrual when it is probable a liability has been incurred and the amount of loss can be reasonably estimated. The Company does not believe any of these proceedings, individually or in the aggregate, would be expected to have a material effect on results of operations, cash flows or financial condition.

On April 23, 2014, the Company completed the sale of NASDI, LLC (“NASDI”) and Yankee Environmental Services, LLC (“Yankee”), which together comprised the Company’s historical demolition business, to a privately owned demolition company. On January 14, 2015, the Company and its subsidiary, NASDI Holdings, LLC, brought an action in the Delaware Court of Chancery to enforce the terms of the Company’s agreement to sell NASDI and Yankee. Under the terms of the agreement, the Company received cash of \$5,309 and retained the right to receive additional proceeds based upon future collections of outstanding accounts receivable and work in process existing at the date of close. The Company seeks specific performance of the buyer’s obligation to collect and to remit the additional proceeds, and other related relief. Defendants have filed counterclaims alleging that the Company misrepresented the quality of its contracts and receivables prior to the sale. The Company denies defendants’ allegations. In addition, the Company has been granted a judgment in the amount of \$21,934 based upon the buyer’s default of its obligations to indemnify the Company for losses resulting from failure to perform in accordance with terms of surety performance bond. The defendants filed a notice of appeal from that judgement. The Company continues to aggressively pursue collection from the buyer on outstanding amounts owed under the sale and the indemnification. An estimate of a range of potential gains or losses relating to these matters cannot reasonably be made.

On April 22, 2021, the U.S. Attorney’s Office for the Eastern District of Louisiana filed a bill of information against the Company charging the Company with a negligent discharge violation of the Clean Water Act arising from a September 2016 oil spill. The spill occurred during the Company’s Cheniere Ronquille project and resulted in the discharge of around one hundred sixty barrels of crude oil in Bay Long, Louisiana. The Company has cooperated with the U.S. Attorney’s Office and other relevant agencies in their investigation of the oil spill and on June 15, 2021, the Company pleaded guilty to the misdemeanor violation alleged in the bill of information and agreed to pay a fine of \$1,000. As a result, the government may initiate suspension or debarment proceedings against us, which might prohibit us from bidding for, entering into or completing certain government projects. The Company also remains subject to potential liability for restitution in connection with this criminal matter and potential liability in a pending civil suit arising from the same matter. Although the Company does not know whether proceedings will be initiated or result in prohibitions, or the impact of any such resulting prohibitions, the Company does not expect any such proceedings or prohibitions to cause a material disruption to its business, financial condition or results of operations.

On September 27, 2019, the EPA Region 4 filed an administrative complaint against the Company relating to a project the Company performed at PortMiami from 2013-2015 alleging violations of Section 103 of the Marine Protection, Research, and Sanctuaries Act (“MPRSA”) and failure to report violations of the MPRSA. In July 2021, the parties executed a consent agreement wherein the Company agreed to pay \$500 as a civil penalty.

#### ***Lease obligations***

The Company leases certain operating equipment and office facilities under long-term operating leases expiring at various dates through 2030. The equipment leases contain renewal or purchase options that specify prices at the then fair value upon the expiration of the lease terms. The leases also contain default provisions that are triggered by an acceleration of debt maturity under the terms of the Company’s Amended Credit Agreement, or, in certain instances, cross default to other equipment leases and certain lease arrangements require that the Company maintain certain financial ratios comparable to those required by its Amended Credit Agreement. Additionally, the leases typically contain provisions whereby the Company indemnifies the lessors for the tax treatment attributable to such leases based on the tax rules in place at lease inception. The tax indemnifications do not have a contractual dollar limit. To date, no lessors have asserted any claims against the Company under these tax indemnification provisions.

## **Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations.**

### ***Cautionary note regarding forward-looking statements***

Certain statements in this Quarterly Report on Form 10-Q may constitute “forward-looking” statements as defined in Section 27A of the Securities Act of 1933 (the “Securities Act”), Section 21E of the Securities Exchange Act of 1934 (the “Exchange Act”), the Private Securities Litigation Reform Act of 1995 (the “PSLRA”) or in releases made by the Securities and Exchange Commission (“SEC”), all as may be amended from time to time. Such forward-looking statements involve known and unknown risks, uncertainties and other important factors that could cause the actual results, performance or achievements of Great Lakes Dredge & Dock Corporation and its subsidiaries (“Great Lakes” or the “Company”), or industry results, to differ materially from any future results, performance or achievements expressed or implied by such forward-looking statements. Statements that are not historical fact are forward-looking statements. Forward-looking statements can be identified by, among other things, the use of forward-looking language, such as the words “plan,” “believe,” “expect,” “anticipate,” “intend,” “estimate,” “project,” “may,” “would,” “could,” “should,” “seeks,” or “scheduled to,” or other similar words, or the negative of these terms or other variations of these terms or comparable language, or by discussion of strategy or intentions.

These cautionary statements are being made pursuant to the Securities Act, the Exchange Act and the PSLRA with the intention of obtaining the benefits of the “safe harbor” provisions of such laws. Great Lakes cautions investors that any forward-looking statements made by Great Lakes are not guarantees or indicative of future performance. Important assumptions and other important factors that could cause actual results to differ materially from those forward-looking statements with respect to Great Lakes, include, but are not limited to, risks and uncertainties that are described in Item 1A. “Risk Factors” of Great Lakes’ Annual Report on Form 10-K for the year ended December 31, 2020, in Item 1A. “Risk Factors” of Great Lakes’ Quarterly Report on Form 10-Q for the quarter ended March 31, 2021, in Item 1A. “Risk Factors” of this Quarterly Report on Form 10-Q and in other securities filings by Great Lakes with the SEC.

Although Great Lakes believes that its plans, intentions and expectations reflected in or suggested by such forward-looking statements are reasonable, actual results could differ materially from a projection or assumption in any forward-looking statements. Great Lakes’ future financial condition and results of operations, as well as any forward-looking statements, are subject to change and inherent risks and uncertainties. The forward-looking statements contained in this Quarterly Report on Form 10-Q are made only as of the date hereof and Great Lakes does not have or undertake any obligation to update or revise any forward-looking statements whether as a result of new information, subsequent events or otherwise, unless otherwise required by law.

### ***General***

The Company is the largest provider of dredging services in the United States. In addition, the Company has a long history of performing significant international projects. The mobility of the Company’s fleet enables the Company to move equipment in response to changes in demand for dredging services.

In the fourth quarter of 2020, the Company announced the relocation of its headquarters from Oak Brook, Illinois to Houston, Texas. The Company’s new corporate office in Houston opened in the first quarter of 2021. This relocation places the Company closer to key regional customers and new markets, especially along the Gulf Coast and the Mississippi River.

Dredging generally involves the enhancement or preservation of navigability of waterways or the protection of shorelines through the removal or replenishment of soil, sand or rock. Domestically, our work generally is performed in coastal waterways and deep water ports. The U.S. dredging market consists of four primary types of work: capital, coastal protection, maintenance and rivers & lakes. The Company’s bid market is defined as the aggregate dollar value of domestic dredging projects on which the Company bid or could have bid if not for capacity constraints (“bid market”). The Company experienced an average combined bid market share in the U.S. of 37% over the prior three years, including 49%, 55%, 19% and 34% of the domestic capital, coastal protection, maintenance and rivers & lakes sectors, respectively.

The Company’s largest domestic dredging customer is the U.S. Army Corps of Engineers (the “Corps”), which has responsibility for federally funded projects related to navigation and flood control of U.S. waterways. In the first six months of 2021, the Company’s dredging revenues earned from contracts with federal government agencies, including the Corps as well as other federal entities such as the U.S. Coast Guard and the U.S. Navy, were approximately 74% of dredging revenues, slightly below the Company’s prior three year average of 79%.

In December 2019, a novel strain of coronavirus (COVID-19) was reported to have surfaced in Wuhan, China. COVID-19 has since spread worldwide and to every state in the United States. On March 11, 2020, the World Health Organization declared COVID-19 a pandemic and on March 13, 2020 the United States declared a national emergency in response to the coronavirus outbreak. This outbreak has severely impacted global economic activity and many countries and states in the United States have reacted by instituting quarantines, mandating school and business closures and limiting travel at various times throughout the pandemic.

On March 28, 2020, dredging was specifically listed in the U.S. Department of Homeland Security's "Advisory Memorandum on Identification of Essential Critical Infrastructure Workers During COVID-19 Response" which federally designates the Company as an essential business or "critical infrastructure" company that can maintain operations during the ongoing pandemic. As mentioned above, the Company's largest domestic dredging customer is the Corps; the Corps oversees the majority of these critical infrastructure projects and, in this capacity, has continued to follow their bid schedule and prioritize all types of dredging including port maintenance and expansion and coastal protection projects that are necessary to avoid potential storm damage during hurricane season. Despite the uncertainty surrounding COVID-19, to date, the Corps is continuing to advertise new projects. During the first half of 2021 the Company began to experience increased project costs and delays related to COVID-19; currently, all affected projects are back in operation.

Our Executive Leadership team has established a COVID-19 Command Team that meets twice each week to update contingency plans, as necessary, and address the challenges related to maintaining operations in this evolving economic environment. The Company's primary focus has been the health and safety of its employees. The Company has implemented new paid leave policies and additional sanitary and safety measures to mitigate the risk of infection to employees.

On vessels and job sites, the Company has instituted fewer employee shift changes and increased sanitary and social distancing measures. In the first half of 2021, the Company began to experience more significant operational interruptions and direct costs related to the third wave of the COVID-19 pandemic. Several vessel crews were infected despite extensive testing and isolation protocols. Vessels were required to go to shore for crew changes and the vessels had to be disinfected before returning to work. This impacted the vessels' scheduling and availability which led to project delays. Currently, those projects and vessels that were impacted are completed and back in operation, respectively. The Company has initiated an extensive vaccination effort of our crews and staff and the Company currently has 71% of its staff either fully vaccinated or partially vaccinated.

Since March 2020, the Company's corporate employees have effectively transitioned to a remote working environment and have discontinued non-essential travel to follow recommended physical and social distancing guidelines in order to reduce the risk of infection. Beginning in the current quarter, the Company's Houston employees began transitioning back to working in person at the Houston corporate headquarters. The Company is following the protocols published by the U.S. Centers for Disease Control and Prevention, the World Health Organization and state and local governments. As the Company's employees, customers and communities are facing significant challenges, the Company cannot predict how COVID-19 will evolve or the impact it, or actions taken to contain it, will have on future results. Due to the uncertainty that surrounds this virus, the Company will be continually evaluating safety and operational contingency plans and the potential future impact that this evolving environment has on the Company's business, financial condition and results of operations.

The Company plans to participate in the offshore wind market and in March 2021 the Company awarded a contract for the design and development of the first U.S. flagged Jones Act compliant, inclined fall-pipe vessel for subsea rock installation for wind turbine foundations. This vessel would represent a significant critical advancement in building the U.S. logistics infrastructure to support the future of the new U.S. offshore wind industry. Once the contract is fully executed, the Company expects delivery of the vessel in early 2024. As of the current quarter, the Company has begun soliciting bids in the offshore wind market.

The current administration has pushed to accelerate renewable energy developments and has set a target to install 30GW of offshore wind energy generation capacity by 2030 on the U.S. east coast. Additionally, in March, the White House announced new initiatives that will advance the administration's goals to expand the nation's offshore wind energy capacity in the coming decade by opening new areas of development, improving environmental permitting and increasing public financing for projects.

In July 2021, the Corps' 2021 budget was approved by the House of Representatives at a record high proposed budget level of \$8.66 billion. In this bill, the Harbor Maintenance Trust Fund (the "HMTF") would receive \$2.05 billion. This record funding is in addition to the annual cap being lifted from the HMTF in 2020 and the 2020 Water Resource Development Act (the "WRDA"). WRDA authorizes new projects and makes policy changes that will make natural infrastructure and beneficial use of dredged material more common and was included in the Consolidated Appropriations Act 2021 signed into law on December 27, 2020. This continues the trend of WRDA legislation in each session of Congress since 2014. The legislation provides access to the \$9.3 billion in unspent HMTF tax collections, establishes a funds distribution process for HMTF funding and approves projects to proceed to construction.

The Company has one operating segment which is also the Company's one reportable segment and reporting unit.

The Company's vessels are subject to periodic dry dock inspections to verify that the vessels have been maintained in accordance with the rules of the U.S. Coast Guard and the American Bureau of Shipping ("ABS") and that recommended repairs have been satisfactorily completed. Dry dock frequency is a statutory requirement mandated by the U.S. Coast Guard and the ABS. The Company's vessels dry-dock every two to three years or every five years, depending on the vessel type and also on an as-needed basis for occasional unscheduled repairs.



## Results of operations

The following tables set forth the components of net income and Adjusted EBITDA, as defined below, as a percentage of contract revenues for the three and six months ended June 30, 2021 and 2020:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Contract revenues	100.0%	100.0%	100.0 %	100.0 %
Costs of contract revenues	(86.5)	(80.3)	(83.9)	(73.7)
Gross profit	13.5	19.7	16.1	26.3
General and administrative expenses	8.4	8.8	8.8	7.9
Gain on sale of assets—net	(0.1)	-	-	-
Operating income	5.2	10.9	7.3	18.4
Interest expense—net	(3.9)	(4.0)	(3.8)	(3.5)
Other income (expense)	0.4	0.3	0.3	(0.1)
Income before income taxes	1.7	7.2	3.8	14.8
Income tax provision	(0.5)	(1.9)	(0.6)	(3.7)
Net income	1.2	5.3	3.2 %	11.1 %
Adjusted EBITDA	11.9%	16.7%	13.5 %	23.2 %

Adjusted EBITDA, as provided herein, represents net income (loss) from continuing operations, adjusted for net interest expense, income taxes, depreciation and amortization expense, debt extinguishment, accelerated maintenance expense for new international deployments, goodwill or asset impairments and gains on bargain purchase acquisitions. Adjusted EBITDA is not a measure derived in accordance with accounting principles generally accepted in the United States of America (“GAAP”). The Company presents Adjusted EBITDA as an additional measure by which to evaluate the Company’s operating trends. The Company believes that Adjusted EBITDA is a measure frequently used to evaluate performance of companies with substantial leverage and that the Company’s primary stakeholders (i.e., its stockholders, bondholders and banks) use Adjusted EBITDA to evaluate the Company’s period to period performance. Additionally, management believes that Adjusted EBITDA provides a transparent measure of the Company’s recurring operating performance and allows management and investors to readily view operating trends, perform analytical comparisons and identify strategies to improve operating performance. For this reason, the Company uses a measure based upon Adjusted EBITDA to assess performance for purposes of determining compensation under the Company’s incentive plan. Adjusted EBITDA should not be considered an alternative to, or more meaningful than, amounts determined in accordance with GAAP including: (a) operating income as an indicator of operating performance; or (b) cash flows from operations as a measure of liquidity. As such, the Company’s use of Adjusted EBITDA, instead of a GAAP measure, has limitations as an analytical tool, including the inability to determine profitability or liquidity due to the exclusion of accelerated maintenance expense for new international deployments, goodwill or asset impairments, gains on bargain purchase acquisitions, interest and income tax expense and the associated significant cash requirements and the exclusion of depreciation and amortization, which represent significant and unavoidable operating costs given the level of indebtedness and capital expenditures needed to maintain the Company’s business. For these reasons, the Company uses operating income to measure the Company’s operating performance and uses Adjusted EBITDA only as a supplement. The following is a reconciliation of Adjusted EBITDA to net income:

(in thousands)	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Net income	\$ 2,105	\$ 8,960	\$ 10,919	\$ 42,947
Adjusted for:				
Interest expense—net	6,657	6,725	13,243	13,355
Income tax provision	829	3,131	2,218	14,441
Depreciation and amortization	10,628	9,256	20,681	18,707
Adjusted EBITDA	\$ 20,219	\$ 28,072	\$ 47,061	\$ 89,450

The Company's contract revenues by type of work, for the periods indicated, were as follows:

Revenues (in thousands)	Three Months Ended June 30,			Six Months Ended June 30,		
	2021	2020	Change	2021	2020	Change
<b>Dredging:</b>						
Capital—U.S.	\$ 79,399	\$ 63,440	25.2%	\$ 157,005	\$ 146,989	6.8%
Capital—foreign	1,613	3,981	(59.5)%	6,322	10,843	(41.7)%
Coastal protection	46,631	56,038	(16.8)%	93,262	135,888	(31.4)%
Maintenance	37,278	41,968	(11.2)%	82,579	84,353	(2.1)%
Rivers & lakes	4,993	2,493	100.3%	8,379	7,542	11.1%
<b>Total revenues</b>	<b>\$ 169,914</b>	<b>\$ 167,920</b>	<b>1.2%</b>	<b>\$ 347,547</b>	<b>\$ 385,615</b>	<b>(9.9)%</b>

Total revenue was \$169.9 million for the three months ended June 30, 2021, up \$2.0 million, or 1.2%, from \$167.9 million for the same period in the prior year. For the three months ended June 30, 2021, the Company experienced an increase in domestic capital and rivers & lakes revenues as compared to the same period in the prior year. This increase was offset by a decrease in coastal protection, maintenance, and foreign capital revenue during the current period as compared to the same period in the prior year. For the six months ended June 30, 2021, total revenue was \$347.5 million, down from revenue of \$385.6 million for the same period in the prior year, representing a decrease of \$38.1 million or 9.9%. For the six months ended June 30, 2021, the Company experienced a decrease in coastal protection, maintenance and foreign capital revenue as compared to the same period in the prior year. This decrease was slightly offset by an increase in domestic capital and rivers & lakes revenues during the current period as compared to the same period in the prior year.

Capital dredging consists primarily of port expansion projects, which involve the deepening of channels and berthing basins to allow access by larger, deeper draft ships and the provision of land fill used to expand port facilities. In addition to port work, capital projects also include coastal restoration and land reclamations, trench digging for pipelines, tunnels and cables, and other dredging related to the construction of breakwaters, jetties, canals and other marine structures. For the three months ended June 30, 2021, domestic capital dredging revenue was \$79.4 million, up \$16.0 million, or 25.2%, compared to \$63.4 million for the same period in 2020. The increase in capital dredging revenues for the three months ended June 30, 2021 was mostly due to a greater amount of revenue earned on projects in Texas, Massachusetts, and Alabama, in the current year quarter when compared to the prior year quarter. This increase was partially offset by less revenue earned on projects in Florida and Louisiana in the current quarter. For the six months ended June 30, 2021, domestic capital revenue was \$157.0 million compared to \$147.0 million for the same period in 2020, representing an increase of \$10.0 million, or 6.8%. The increase in capital dredging revenues for the six months ended June 30, 2021 was mostly due to a greater amount of revenue earned on projects in Massachusetts, and South Carolina, in the prior year period when compared to the current year. This increase was partially offset by less revenue earned on projects in Texas, Delaware, and Florida in the current year.

Foreign capital projects typically involve land reclamations, channel deepening and port infrastructure development. In the second quarter of 2021, foreign capital revenue was \$1.6 million, down \$2.4 million, or 59.5%, as compared to \$4.0 million in the same quarter in the prior year. Foreign capital revenue for the first half of 2021 was \$6.3 million which is \$4.5 million, or 41.7%, lower than revenue of \$10.8 million for the same period of the prior year. The Company continued to earn revenue in 2021 from a project in Bahrain that is essentially completed as of the current quarter.

Coastal protection projects involve moving sand from the ocean floor to shoreline locations where erosion threatens shoreline assets. Coastal protection revenue for the quarter ended June 30, 2021 was \$46.6 million, a decrease of \$9.4 million, or 16.8%, compared to \$56.0 million in the prior year period. The decrease in coastal protection revenues for the three months ended June 30, 2021 was mostly attributable to a lower amount of revenue earned on projects in Virginia, New Jersey, Florida and South Carolina in the prior year period when compared to the current year. This decrease was slightly offset by revenue earned on two projects in North Carolina in the current year quarter. Coastal protection revenue for the six months ended June 30, 2021 was \$93.3 million, representing a decrease of \$42.6 million or 31.4%, from \$135.9 million for the same period in 2020. The decrease in coastal protection revenues for the six months ended June 30, 2021 was mostly due to a greater amount of revenue earned on projects in Virginia, New Jersey, Florida, South Carolina, and Georgia, in the prior year period when compared to the current year. This decrease was partially offset by more revenue earned on projects in North Carolina and Louisiana in the current year.

Maintenance dredging consists of the re-dredging of previously deepened waterways and harbors to remove silt, sand and other accumulated sediments. Due to natural sedimentation, most channels generally require maintenance dredging every one to three years, thus creating a recurring source of dredging work that is typically non-deferrable if optimal navigability is to be maintained. In addition, severe weather such as hurricanes, flooding and droughts can also cause the accumulation of sediments and drive the need for maintenance dredging. Maintenance revenue for the second quarter of 2021 was \$37.3 million, down \$4.7 million, or 11.2%, from

\$42.0 million in the second quarter of 2020. The decrease in maintenance revenues for the three months ended June 30, 2021 was mostly attributable to a greater amount of revenue earned on projects in Maryland, North Carolina, Texas, and Virginia in the prior year quarter, when compared to the current year quarter. This decrease was partially offset by higher revenue earned on projects in Florida, Georgia and Louisiana in the current year quarter. Maintenance revenue for the six months ended June 30, 2021 was \$82.6 million, a decrease of \$1.8 million, or 2.1%, compared to \$84.4 million for the comparable period in prior year. The decrease in maintenance revenues for the six months ended June 30, 2021 was mostly due to a greater amount of revenue earned on projects in Maryland and Virginia in the prior year period when compared to the current year. This decrease was partially offset by more revenue earned on projects in Florida, Georgia and Louisiana in the current year.

Rivers & lakes dredging and related operations typically consist of lake and river dredging, inland levee and construction dredging, environmental restoration and habitat improvement and other marine construction projects. During the second quarter of 2021, rivers & lakes revenue was \$5.0 million, an increase of \$2.5 million, or 100.3%, from \$2.5 million during the same period of 2020. The increase in river and lakes revenue for the three month ended June 30, 2021 was mostly attributable to a greater amount of revenue earned on projects in Mississippi and Texas in the current year quarter. Rivers & lakes revenue for the six months ended June 30, 2021 was \$8.4 million, up \$0.9 million, or 12.0%, from \$7.5 million for the same period in the prior year. The increase in rivers & lakes revenues for the six months ended June 30, 2021 was mostly due to a greater amount of revenue earned on projects in Mississippi in the current year period, when compared to the prior year. This increase was partially offset by more revenue earned in the San Jacinto project in Texas in the prior year.

Consolidated gross profit for the quarter ended June 30, 2021 was \$22.9 million, down \$10.1 million, or 31% compared to \$33.0 million in the same quarter of 2020. Gross profit margin for the three months ended June 30, 2021 was 13.5% compared to 19.7% in the second quarter of 2020. The lower gross profit experienced for the three months ended June 30, 2021 was driven by \$3.0 million of direct costs related to the third wave of COVID-19 in addition to COVID-19 indirect costs and a decrease in profitability of the Company's domestic capital and coastal protection dredging projects in the quarter when compared to the same period in the prior year, offset slightly by higher gross profit in the maintenance, rivers & lakes and foreign capital dredging projects in the current quarter. Consolidated gross profit for the six months ended June 30, 2021 was \$56.0 million, down \$45.5 million, or 45%, compared to \$101.5 million in the same period of the prior year. Gross profit margin for the six months ended June 30, 2021 was down to 16.1% from 26.3% in the same period in prior year. The lower gross profit experienced for the six months ended June 30, 2021 was driven by \$7.3 million of direct costs related to the third wave of COVID-19 in addition to COVID-19 indirect costs and a decrease in profitability of the Company's domestic capital, coastal protection and rivers & lakes dredging projects in the quarter when compared to the same period in the prior year, offset slightly by higher gross profit in the maintenance, and foreign capital dredging projects in the current year.

During the three and six months ended June 30, 2021, general and administrative expenses were \$14.2 million and \$30.5 million, respectively, compared to the same periods in the prior year in which the three and six months totaled \$14.8 million and \$30.4 million, respectively. For the three and six months ended June 30, 2021, general and administrative expenses include higher technical and consulting expenses related to our engagement with Boston Consulting Group ("BCG") to assist with evaluating the offshore wind market strategy as well as reviewing other long-term growth strategies for GLDD and higher relocation expense related to the headquarter move to Texas. These increases were offset by lower incentive pay and lower travel expenses.

Operating income for the second quarter of 2021 was \$8.8 million, down \$9.5 million compared to operating income of \$18.3 million for the same quarter in 2020. Operating income for the six months ended June 30, 2021 was \$25.5 million, down \$45.8 million from operating income of \$71.3 million in the same period of prior year period. The decrease in operating income for the three and six months ended June 30, 2021 was a result of lower gross profit in the current year when compared to the same period in the prior year.

For the three months ended June 30, 2021, net interest expense was \$6.7 million, relatively flat compared with \$6.7 million for the prior year quarter. Net interest expense the six months ended June 30, 2021 was \$13.2 million, compared with \$13.4 for the same period in the prior year. The net interest expense for the three and six months ended June 30, 2021 includes a \$1.0 million write-off to extinguishment of subsidiary debt related to the deferred financing fees of the redeemed 8.000% Senior Notes due 2022 (the "8% Notes"). This expense was offset by the lower interest expense from our newly issued \$325 million of unsecured 5.25% Senior Notes (the "2029 Notes").

Income tax provision for the three months ended June 30, 2021 was \$0.8 million compared to an income tax provision of \$3.1 million for the same period in the prior year. For the six months ended June 30, 2021 and 2020, the Company had an income tax provision of \$2.2 million and \$14.4 million, respectively. The effective tax rate for the six months ended June 30, 2021 was 16.9%, down 8.3% from the effective tax rate of 25.2% for the same period of 2020. The decrease in effective tax rate was primarily due to a one-time benefit associated with a stock compensation tax deduction in the current year.

Net income for the quarter ended June 30, 2021 was \$2.1 million, down \$6.9 million, or 77%, from \$9.0 million in the same quarter in the prior year. Diluted earnings per share was \$0.03 for the three months ended June 30, 2021, compared to \$0.14 for the three months ended June 30, 2020. The decrease in net income for the three months ended June 30, 2021 was due to the decrease in gross profit in current year quarter. Net income for the six months ended June 30, 2021 was \$10.9 million, down \$32.0 million, or 75%, from \$42.9 million for the same period in the prior year. Diluted earnings per share attributable to continuing operations were \$0.16 and \$0.65 for the six months ended June 30, 2021 and 2020, respectively. The decrease in net income for the six months ended June 30, 2021 was driven by the decrease to gross profit mostly. This increase was slightly offset by a \$1.5 million increase in other income and a \$12.2 million decrease in income tax provision during the current year when compared to the same period in the prior year.

Adjusted EBITDA (as defined on page 19) for the quarter ended June 30, 2021 was \$20.2 million, down \$7.9 million, or 28%, from \$28.1 million in the prior year quarter. The decrease in Adjusted EBITDA during the second quarter of 2021 was driven by the decrease in gross profit, excluding depreciation. For the six months ended June 30, 2021, Adjusted EBITDA was \$47.1 million, down \$42.4 million, or 47%, from \$89.5 million during the same period in the prior year.

### **Bidding activity and backlog**

The following table sets forth, by type of work, the Company's backlog as of the dates indicated:

Backlog (in thousands)	June 30, 2021	December 31, 2020	June 30, 2020
Dredging:			
Capital - U.S.	\$ 320,820	\$ 320,920	\$ 345,901
Capital - foreign	269	6,865	19,717
Coastal protection	51,204	97,986	21,967
Maintenance	67,440	125,090	25,782
Rivers & lakes	14,669	8,515	10,036
<b>Total backlog</b>	<b>\$ 454,402</b>	<b>\$ 559,376</b>	<b>\$ 423,403</b>

The Company's contract backlog represents its estimate of the revenues that will be realized under the portion of the contracts remaining to be performed. These estimates are based primarily upon the time and costs required to mobilize the necessary assets to and from the project site, the amount and type of material to be dredged and the expected production capabilities of the equipment performing the work. However, these estimates are necessarily subject to variances based upon actual circumstances. Because of these factors, as well as factors affecting the time required to complete each job, backlog is not always indicative of future revenues or profitability. Also, 72% of the Company's June 30, 2021 dredging backlog relates to federal government contracts, which can be canceled at any time without penalty to the government, subject to the Company's contractual right to recover the Company's actual committed costs and profit on work performed up to the date of cancellation. The Company's backlog may fluctuate significantly from quarter to quarter based upon the type and size of the projects the Company is awarded from the bid market. The Company's backlog includes only those projects for which the Company has obtained a signed contract with the customer. A quarterly increase or decrease of the Company's backlog does not necessarily result in an improvement or a deterioration of the Company's business.

The domestic dredging bid market for the quarter ended June 30, 2021 was \$532.4 million, a \$103.8 million increase compared to the same period in the prior year. Total domestic dredging bid market for the current year period included awards for the third phase of the Mobile Harbor Deepening project, the Golden Triangle Marsh Project, one maintenance project in the gulf region, one rivers & lakes project in Tennessee, one coastal protection project and one maintenance project in Florida. For the contracts awarded in the current year, the Company won 65.9%, or \$148.1 million, of domestic capital projects, and 36.3%, or \$44.1 million, of the coastal protection projects, through June 30, 2021. The Company won 34.5% of the overall domestic bid market for the six months ended June 30, 2021, which is slightly lower than the Company's prior three year average of 36.6%. Variability in contract wins from quarter to quarter is not unusual and one quarter's win rate is generally not indicative of the win rate the Company is likely to achieve for a full year. After the end of the quarter, we were awarded the Cape May Beach Renourishment Project for \$12.1 million and we were low bidder on the Corpus Christi Phase III Deepening Project for \$151.9 million and the Thimble Shoal deepening and renourishment project for \$39.5 million.

The Company's contracted dredging backlog was \$454.4 million at June 30, 2021 compared to \$559.4 million of backlog at December 31, 2020. These amounts do not reflect approximately \$508.6 million of domestic low bids pending formal award and additional phases ("options") pending on projects currently in backlog at June 30, 2021. At December 31, 2020 the amount of domestic low bids and options pending award was \$472.3 million.

Domestic capital dredging backlog at June 30, 2021 was at the same level compared to December 31, 2020. In the six months ended June 30, 2021, the Company was awarded the third phase of the Boston Harbor deepening project. During the six months ended June 30, 2021, the Company continued to earn revenue on deepening projects in Charleston, Jacksonville, and the gulf region, a coastal restoration project in Louisiana, and a liquefied natural gas project in Louisiana. Government funded projects coming into the pipeline include additional phases of the Corpus Christi deepening, as well as new deepening projects for ports in Alabama and the Everglades in Florida. These deepening projects continue the trend of ensuring all East Coast and Gulf of Mexico ports will be able to accommodate the deeper draft vessels currently used on several trade routes. In addition, multiple project phases for port deepening in Norfolk and the Houston ship channel are expected to continue for the next several years. The nation's governors continue to show commitment to their respective ports through engagement and funding. Finally, Congress has also shown a commitment to ports and waterways, providing record annual budgets for the Corps for port deepening and channel maintenance. In addition to this port work, a greater amount of coastal restoration and rehabilitation projects are being funded in the Gulf Coast region as the states utilize available monies for ecosystem priorities, a portion of which is allocated to dredging.

Foreign capital dredging backlog at June 30, 2021 was \$6.6 million lower than at December 31, 2020. During the six months ended June 30, 2021, the Company continued to earn revenue on a project in the Middle East which was in backlog at December 31, 2020.

Coastal protection dredging backlog decreased \$46.8 million from December 31, 2020. In the six months ended June 30, 2021, the Company was awarded two coastal protection projects of \$28.5 and \$15.6 million in Florida. During the six months ended June 30, 2021, the Company continued to earn revenue on coastal protection projects in New Jersey, North Carolina, and Florida which were in backlog at December 31, 2020. Coastal protection and storm impacts continue to provide the major impetus for coastal project investment at federal and state levels. Strong hurricane and storm seasons have resulted in an increase in beach erosion and other damage which adds to the recurring nature of our business and the need for more frequent coastal protection and port maintenance projects. As a result of the extreme storm systems in prior years involving Hurricanes Harvey, Irma, and Maria, the U.S. Congress passed supplemental appropriations for disaster relief and recovery which includes \$17.4 billion for the Corps to fund projects that will reduce the risk of future damage from flood and storm events. The Corps is beginning to provide visibility on its plans for this money, and it is expected that approximately \$1.8 billion will be allocated to dredging-related work. Most of this work is anticipated to be coastal protection related, but some funding may be provided for channel maintenance. During 2019, an additional \$3.3 billion of supplemental appropriations was approved for disaster relief funding as a result of Hurricane Florence and Hurricane Michael.

Maintenance dredging backlog decreased \$57.6 million from December 31, 2020. In the six months ended June 30, 2021, the Company was awarded one maintenance project of \$38.3 in the Gulf region and another one of \$3.3 million Florida. During the six months ended June 30, 2021, the Company continued to earn revenue on projects in Louisiana, North Carolina and Florida which were in backlog at December 31, 2020. Past WRDA bills called for full use of the HMTF for its intended purpose of maintaining future access to the waterways and ports that support our nation's economy. On March 27, 2020, the U.S. government enacted the CARES Act which includes a provision that lifts caps on the HMTF, thereby allowing full access to future annual revenues. Through the increased appropriation of HMTF monies, the Company anticipates increased funding for harbor maintenance projects to be let for bid.

Rivers & lakes backlog at June 30, 2021 was up \$6.2 million compared to backlog at December 31, 2020. In the six months ended June 30, 2021, the Company was awarded one rivers & lakes project in Tennessee. For the six months ended June 30, 2021, the Company continued to earn revenue on projects in Texas and Mississippi which was in backlog at December 31, 2020.

#### ***Liquidity and capital resources***

The Company's principal sources of liquidity are net cash flows provided by operating activities and proceeds from previous issuances of long-term debt. The Company's principal uses of cash are to meet debt service requirements, finance capital expenditures, provide working capital and other general corporate purposes.

The Company's cash provided by or used in operating activities for the six months ended June 30, 2021 and 2020 was a use of \$35.6 million and a source of \$67.5 million in cash, respectively. Normal increases or decreases in the level of working capital relative to the level of operational activity impact cash flow from operating activities. The decrease in cash provided by operating activities during the six months ended June 30, 2021 compared to the same period in the prior year was driven by lower net income in current year, offset partially by lower investment in working capital during the current year when compared to the same period in the prior year.

The Company's cash flows used in investing activities for the six months ended June 30, 2021 and 2020 totaled \$64.6 million and \$20.1 million, respectively. Investing activities primarily relate to normal course upgrades and capital maintenance of the Company's dredging fleet. The Company announced a Shipyard Contract for 6,500 cubic yard Trailing Suction Hopper Dredge in June 2020 and, later, in December 2020 the Company announced the design and development of the first U.S. flagged Jones Act compliant, inclined fall-pipe vessel for subsea rock installation for wind turbine foundations to support the new U.S. offshore wind industry. During the six months ended June 30, 2021, the Company has invested \$14.0 million towards these new vessels. In addition, the Company spent \$16.4 million in the period ended June 30, 2021 to acquire two dredges that had previously been leased and \$6.9 million to acquire

two multifunctional all-purpose vessels (“multicats”). The Company did not receive any proceeds from dispositions of property and equipment in the current year period compared to \$0.4 million in the prior year period.

The Company’s cash flows used in financing activities for the six months ended June 30, 2021 and 2020 totaled \$6.7 million and \$0.8 million, respectively. The increase in cash used in financing activities relates to \$4.4 million of deferred financing fees paid related to the newly issued \$325 million of the 2029 Notes and changes in the taxes paid on settlement of vested shares awards, offset slightly by increase cash from the Company’s employee stock purchase plan. Of the previously announced \$75.0 million share repurchase program, the Company repurchased \$3.9 million of common stock in the third quarter of 2020 and none during the period ended June 30, 2021.

The Company maintains a favorable cash on hand position and revolver availability and as a result is well positioned for changes in the current economic environment. In the current year, the Company began to experience more considerable operational interruptions and direct costs related to the third wave of the coronavirus (COVID-19) pandemic. The impacted projects are now back in operation but the Company will continue to assess the potential economic impact that the virus and pandemic could have on the Company’s operations and liquidity.

### ***Senior notes***

In May 2021 the Company sold \$325 million of 2029 Notes pursuant to a private offering. The 2029 Notes were priced to investors at par and will mature on June 1, 2029. The Company used the net proceeds from the offering, together with cash on hand, to redeem all \$325 million aggregate principal amount of its outstanding 8% Notes.

The 2029 Notes are senior unsecured obligations of the Company and are guaranteed on a senior unsecured basis by the guarantors and any other subsidiary guarantors that from time to time become parties to the indenture. The terms of the indenture, among other things, limit the ability of the Company and its restricted subsidiaries to (i) pay dividends, or make certain other restricted payments or investments; (ii) incur additional indebtedness and issue disqualified stock; (iii) create liens on their assets; (iv) transfer and sell assets; (v) enter into certain business combinations with third parties or enter into certain other transactions with affiliates; (vi) create restrictions on dividends or other payments by the Company’s restricted subsidiaries; and (vii) create guarantees of indebtedness by restricted subsidiaries. These covenants are subject to a number of important limitations and exceptions that are described in the indenture.

### ***Commitments, contingencies and liquidity matters***

Refer to Note 4, Long-term debt, in the Notes to Condensed Consolidated Financial Statements for discussion of the Company’s Amended Credit Agreement. Additionally, refer to Note 8, Commitments and contingencies, in the Notes to Condensed Consolidated Financial Statements for discussion of the Company’s surety agreements.

The Company intends to upgrade its existing domestic fleet by acquiring new vessels, equipment and technology to increase productivity and efficiency and further enhance safety. Existing cash on hand, future net cash flows, debt financing and new leases are all available funding resources from which the Company will evaluate its options when considering these upgrades.

The Company believes its cash and cash equivalents, its anticipated cash flows from operations and availability under its revolving credit facility will be sufficient to fund the Company’s operations, capital expenditures and the scheduled debt service requirements for the next twelve months. Beyond the next twelve months, the Company’s ability to fund its working capital needs, planned capital expenditures, scheduled debt payments and dividends, if any, and to comply with all the financial covenants under the Amended Credit Agreement and bonding agreements, depends on its future operating performance and cash flows, which in turn, are subject to prevailing economic conditions and to financial, business and other factors, some of which are beyond the Company’s control.

### ***Critical accounting policies and estimates***

In preparing its consolidated financial statements, the Company follows GAAP, which is described in Note 1, Basis of presentation, to the Company’s December 31, 2020 Consolidated Financial Statements included on Form 10-K. The application of these principles requires significant judgments or an estimation process that can affect the results of operations, financial position and cash flows of the Company, as well as the related footnote disclosures. The Company continually reviews its accounting policies and financial information disclosures. Except as noted in Note 1, Basis of presentation, of the Company’s financial statements, there have been no material changes in the Company’s critical accounting policies or estimates since December 31, 2020.

### **Item 3. Quantitative and Qualitative Disclosures about Market Risk.**

The market risk of the Company’s financial instruments as of June 30, 2021 has not materially changed since December 31, 2020. The market risk profile of the Company on December 31, 2020 is disclosed in Item 7A. “Quantitative and Qualitative Disclosures about Market Risk” of the Company’s Annual Report on Form 10-K for the year ended December 31, 2020.

**Item 4. Controls and Procedures.**

***a) Evaluation of disclosure controls and procedures.***

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the Company's disclosure controls and procedures, as required by Rule 13a-15(b) and 15d-15(b) under the Securities Exchange Act of 1934 (the "Exchange Act") as of June 30, 2021. Our disclosure controls and procedures are designed to ensure that information required to be disclosed in the reports that we file or submit under the Exchange Act a) is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding disclosure and b) is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms.

Our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of June 30, 2021 in providing such a reasonable assurance.

***b) Changes in internal control over financial reporting.***

There have been no changes in our internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) during the fiscal quarter ended June 30, 2021 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II — Other Information**

**Item 1. Legal Proceedings.**

See Note 8, Commitments and contingencies, in the Notes to Condensed Consolidated Financial Statements.

**Item 1A. Risk Factors.**

There have been no material changes, except for the following, during the six months ended June 30, 2021 to the risk factors previously disclosed in Item 1A. “Risk Factors” in the Company’s Annual Report on Form 10-K for the year ended December 31, 2020, as supplemented by the risk factor previously disclosed in Item 1A. “Risk Factors” in the Company’s Quarterly Report on Form 10-Q for the quarter ended June 30, 2021.

***The Company could face liabilities and/or damage to our reputation as a result of certain legal and regulatory proceedings, including a recent legal proceeding in Louisiana.***

The Company operates in a highly regulated environment with constantly evolving legal and regulatory frameworks. From time to time, the Company is subject to legal and regulatory proceedings in the ordinary course of its business. These include proceedings relating to aspects of its businesses that are specific to the Company and proceedings that are typical in the businesses in which it operates.

In particular, on April 22, 2021, the U.S. Attorney’s Office for the Eastern District of Louisiana filed a bill of information against the Company charging the Company with a negligent discharge violation of the Clean Water Act arising from a September 2016 oil spill. The spill occurred during the Company’s Cheniere Ronquille project and resulted in the discharge of around 160 barrels of crude oil in Bay Long, Louisiana. The Company has cooperated with the U.S. Attorney’s Office and other relevant agencies in their investigation of the oil spill and has agreed to plead guilty to the misdemeanor violation alleged in the bill of information. As a result, the government may initiate suspension or debarment proceedings against us, which might prohibit us from bidding for, entering into or completing certain government projects. These suspension or debarment actions may be limited in time and scope, but the Company cannot guarantee that any such action will not have a material adverse effect on its business, results of operations, cash flows or financial condition. In addition, this matter may lead to negative publicity and press speculation about the Company, whether valid or not, which may harm our reputation and be damaging to our business, results of operations, cash flows or financial condition.

The Company is currently a defendant in a number of other litigation matters, including those described in Note 8, Commitments and contingencies, in the Notes to Condensed Consolidated Financial Statements in this Quarterly Report on Form 10-Q. In certain of these matters, the plaintiffs are seeking large and/or indeterminate amounts of damages. These matters are also subject to many uncertainties, and it is possible that some of these matters could ultimately be decided, resolved or settled adversely to the Company. An adverse outcome in a legal or regulatory matter could, depending on the facts, have an adverse effect on the Company’s business, results of operations, cash flows or financial condition.

Furthermore, whether the ultimate outcomes are favorable or unfavorable, these matters can also have significant adverse reputational impacts, including negative publicity and press speculation about the Company, whether valid or not, which may be damaging to the Company’s business, results of operations, cash flows or financial condition.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

The following table provides information regarding repurchases of the Company’s common stock by the Company during the quarter ended June 30, 2021:

<b>Period</b>	<b>Total Number of Shares Purchased</b>	<b>Average Price Paid per Share</b>	<b>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs</b>	<b>Maximum Aggregate Dollar Value That May Yet Be Purchased Under the Plans or Programs (1)</b>
April 1, 2021 – April 30, 2021	0	\$ -	0	\$ 71,127,473
May 1, 2021 - May 31, 2021	0	\$ -	0	\$ 71,127,473
June 1 2021 - June 30, 2021	0	\$ -	0	\$ 71,127,473
Total	0	\$ -	0	\$ 71,127,473

- (1) On August 4, 2020, the Company announced a share repurchase program approved by its board of directors, authorizing, but not obligating, the repurchase of up to an aggregate amount of \$75,000,000 of its common stock from time to time through July 31, 2021.



**Item 3. Defaults Upon Senior Securities.**

None.

**Item 4. Mine Safety Disclosures.**

Not applicable.

**Item 5. Other Information**

None.

**Item 6. Exhibits**

<b>Number</b>	<b>Document Description</b>
<a href="#">4.1</a>	<a href="#">Indenture, dated May 25, 2021, among Great Lakes Dredge &amp; Dock Corporation, as Issuer, the guarantors party thereto, and Wells Fargo Bank, National Association, as Trustee, relating to the 2029 Notes (incorporated by reference to Great Lakes Dredge &amp; Dock Corporation's Current Report on Form 8-K filed with the Commission on May 25, 2021 (Commission file no. 001-33225)).</a>
<a href="#">4.2</a>	<a href="#">Form of 2029 Notes (included in Exhibit 4.1) (incorporated by reference to Great Lakes Dredge &amp; Dock Corporation's Current Report on Form 8-K filed with the Commission on May 25, 2021 (Commission file no. 001-33225)).</a>
<a href="#">10.1</a>	<a href="#">Great Lakes Dredge &amp; Dock Corporation 2021 Long-Term Incentive Plan (incorporated by reference to Great Lakes Dredge &amp; Dock Corporation's Current Report on Form 8-K filed with the Commission on May 7, 2021 (Commission file no. 001-33225)) †</a>
<a href="#">10.2</a>	<a href="#">Purchase Agreement, dated May 12, 2021, by and among Great Lakes Dredge &amp; Dock Corporation, certain subsidiary guarantors named therein and BofA Securities, Inc., as representative of the initial purchasers named therein. (incorporated by reference to Great Lakes Dredge &amp; Dock Corporation's Current Report on Form 8-K filed with the Commission on May 18, 2021 (Commission file no. 001-33225)) †</a>
<a href="#">31.1</a>	<a href="#">Certification Pursuant to Rules 13a-14 and 15d-14 under the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. *</a>
<a href="#">31.2</a>	<a href="#">Certification Pursuant to Rules 13a-14 and 15d-14 under the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. *</a>
<a href="#">32.1</a>	<a href="#">Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. **</a>
<a href="#">32.2</a>	<a href="#">Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. **</a>
<a href="#">101</a>	Interactive Data Files pursuant to Rule 405 of Regulation S-T formatted in Inline Extensible Business Reporting Language ("Inline XBRL") *
<a href="#">104</a>	Cover Page Interactive Data File (formatted in Inline XBRL and contained in Exhibit 101) *

\* Filed herewith

\*\* Furnished herewith

† Compensatory plan or arrangement



CERTIFICATIONS PURSUANT TO  
SECTION 302 OF  
THE SARBANES-OXLEY ACT OF 2002

## CERTIFICATION

I, Lasse J. Petterson, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Great Lakes Dredge & Dock Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 3, 2021

/s/ LASSE J. PETTERSON

Lasse J. Petterson

President and Chief Executive Officer

CERTIFICATIONS PURSUANT TO  
SECTION 302 OF  
THE SARBANES-OXLEY ACT OF 2002

## CERTIFICATION

I, Mark W. Marinko, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Great Lakes Dredge & Dock Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 3, 2021

/s/ MARK W. MARINKO

Mark W. Marinko

Senior Vice President and Chief Financial Officer

CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Great Lakes Dredge & Dock Corporation (the "Company") on Form 10-Q for the period ended June 30, 2021, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Lasse J. Petterson, Chief Executive Officer and Director of the Company, certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or Section 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

This certification accompanies the Report pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by Great Lakes Dredge & Dock Corporation for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.

/s/ LASSE J. PETERSON

\_\_\_\_\_  
Lasse J. Petterson  
President and Chief Executive Officer

Date: August 3, 2021

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Great Lakes Dredge & Dock Corporation and will be retained by Great Lakes Dredge & Dock Corporation and furnished to the Securities and Exchange Commission or its staff upon request.

CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Great Lakes Dredge & Dock Corporation (the "Company") on Form 10-Q for the period ended June 30, 2021 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Mark W. Marinko, Senior Vice President and Chief Financial Officer of the Company, certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or Section 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

This certification accompanies the Report pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by Great Lakes Dredge & Dock Corporation for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.

/s/ MARK W. MARINKO

Mark W. Marinko

Senior Vice President and Chief Financial Officer

Date: August 3, 2021

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Great Lakes Dredge & Dock Corporation and will be retained by Great Lakes Dredge & Dock Corporation and furnished to the Securities and Exchange Commission or its staff upon request.